Course Description
The past few years have seen the rise of mobile computing. Mobile and tablet devices are challenging traditional desktop systems for consumer mindshare. Enterprises are seeking mobile strategies and solutions that target and engage consumers through this popular new channel.

Trends in “web services” and cloud computing are democratizing access to powerful solutions to anyone needing to leverage them. This trend spans individuals, small startups and large enterprises. Both these trends are driving tremendous innovation in the IT sector and the global economy. These technology disruptions change the way individuals, enterprises and society in general operate.

Mobile computing, democratized access to powerful computing solutions and individuals empowered to be content generators with social networking tools and Web 2.0 collaboration tools have lead to the challenges popularly referred to as “big data.”

Dealing with “big data” has forced the creation of new frameworks of distributed computing solutions such as the Hadoop Distributed File System and Map-Reduce distributed processing paradigm to handle data volumes that would overwhelm traditional databases and computer systems.

MIS 373 aims to equip MIS majors with a strong understanding of technology fundamentals that will allow them to navigate these current trends in computing and quickly master the inevitable new technology paradigms of the future.

Textbook None
Required Readings Listed in the schedule and will be posted or linked on Blackboard, as applicable.
Class Website Announcements, assignments, course schedule, additional readings, and other information will be made available on Blackboard at http://courses.utexas.edu

Readings and Class Participation
Come to class ready to join the discussion on the day’s reading. Your knowledge and experience will add to class learning, making the discussion informative and productive. Students will be cold-called, so it is in your best interest to come prepared and to participate actively. High-quality class participation includes:

- Attending class regularly
- Doing assigned readings before class
- Making useful and succinct contributions to class thinking
- Offering good analysis of class topics supported by facts from class readings, outside readings, or from your own experience
- Adding constructive disagreement to the class conversation and contributing when called on
- Letting others speak, and, in fact, encouraging them to speak
- Posting questions, comments, and information on the class Discussion Board
Piazza Discussion Board
We’ll be conducting all class-related discussion on Piazza (https://piazza.com/utexas) this semester. Piazza is a question-and-answer platform specifically designed to get you answers fast. They support LaTeX, code formatting, embedding of images and attaching of files. The quicker you begin asking questions on Piazza (rather than via individual emails to a classmate or one of us), the quicker you'll benefit from the collective knowledge of your classmates and instructors. We encourage you to ask questions when you’re struggling to understand a concept.

Academic Rigor and MIS 373 Workload
Welcome to the McCombs School of Business, where everyone admitted – including you – is a top student. In order to challenge you and truly add to your education, the McCombs School is committed to rigorous, cutting-edge classes. This means that you can expect a substantial workload; MIS 373 requires significant reading, writing, and learning new critical thinking processes.

Developing as Critical Thinkers
Why are McCombs classes rigorous? Our goal is to help you go beyond being a top student. Our vision is that you will become a productive employee, an effective project leader, a future division leader, perhaps a future CEO. Some of you will work in traditional companies; some will work for nonprofits; some will become professional business consultants; some will grow a family business or start your own successful business.
All these career paths have something in common: to succeed in a constantly changing business world, you must constantly seek new information from the environment, make sense of it with your colleagues and business partners, and act on it to develop and implement your business strategy. You must be able to think critically.

In order to think critically, you need a knowledge base. A significant part of MIS 373 involves reading, learning, and sometimes memorizing conceptual models and theories. Learning these base concepts will give you a foundation for thinking critically and solving real business and IT problems. The goal of MIS 373 is to deliver learning that will serve you in the future, both at UT and in your career.

Deliverables
In most business settings, a deliverable is the product of your work that can be conveyed to and assessed by someone else. A deliverable does not have to be a tangible document, but it does serve as the evidence that you have completed an assigned task. Deliverables for MIS 373 consist of quizzes, class participation, lab assignments, group projects, and exams. The critical thinking class activities and group projects will push you to think strategically about using IT in business. The skill assignments emphasize IT capabilities you will use in your careers. Detailed content and grading criteria will be posted on Blackboard for each assignment. The allocated points are detailed below.

<table>
<thead>
<tr>
<th>Deliverable Category</th>
<th>Points</th>
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<tbody>
<tr>
<td>Lab Assignments</td>
<td>240</td>
</tr>
<tr>
<td>Weekly Articles</td>
<td>45</td>
</tr>
<tr>
<td>Class Participation</td>
<td>65</td>
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<tr>
<td>Quizzes</td>
<td>170</td>
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<tr>
<td>Exam 1</td>
<td>180</td>
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<tr>
<td>Exam 2</td>
<td>250</td>
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<tr>
<td><strong>Total Available Points</strong></td>
<td><strong>950</strong></td>
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Fairness, Deliverable Deadlines, and Time Management
Deliverables are assigned because work outside of class supplements and reinforces learning. Deliverables are also due at designated times and in specific formats, all of which will be described in assignment criteria. To be fair to everyone in class and to get assignments graded and returned in a timely fashion, we have to have deadlines. Please turn things in on time.

- Deliverables handed in after the due date/time but during the next 24 hours will receive half credit. There is no late submission for the discussion forum postings.
- Deliverables will not be accepted more than 24 hours after the due date.
- PLEASE double-check deliverables submitted through Blackboard to make sure your assignment file is attached. If your file is not attached, you will not receive credit for the assignment!
- Quizzes are given in class; some may be optionally announced, others are not. These items cannot be made up and are often given at the beginning of class, so please be on time.

Final Grading Policy
The final letter grade in the class will be based on a curve. The average final grade in MIS 373 aims to meet departmental and school standards. However, this average can be higher (or lower) based on overall class performance. I will use the plus/minus grading system.

Exams
There are two exams in MIS 373. Both are in-class exams. The second exam is cumulative. Questions on the exams may be multiple choice, true/false with justification, or short answer formats. There are no make-up exams. If you have to miss the first exam for an extreme emergency, please talk to instructor. The extreme emergency must be approved by the instructor before the exam date. Counting one exam twice is a very risky move, will likely be detrimental to your final grade, and is not recommended.

Re-Learning on Assignments and Exams
Asking questions after your exams and assignments have been graded reinforces learning and helps you to understand your strengths and weaknesses with course material. Therefore, I encourage you meet with me to discuss your assignments. However, you must do so within one week of the day the homework is returned or grades are posted on Blackboard. After the one-week window, your grade for that assignment is permanent.

Quizzes
There will be short quizzes on class material. Some quizzes may be announced, some will not. Because quizzes are also related to class attendance, there are no make-ups if you miss class or come in late. However, if you have notified me in advance of a legitimate reason why you absolutely have to miss class, I will allow one excused absence only. Read the material prior to the day it is due, and you will do well on quizzes, free writes, and class participation.

Attendance
You will learn more if you attend class regularly, take notes, ask questions, and contribute to discussions. Coming to class is important, since many exam questions come from lectures and class discussion. Attendance is taken periodically because it is helpful for me to know who is coming to class.

Instructions for Mac Users
You will need to use Windows machines. If you don’t have one of your own, use the labs in the McCombs School to complete your assignments. All the software used in MIS 373 is installed on the computers in both the Millennium and Mod Labs. The one exception is that we may use the Connectivity Lab (or Net Lab) on occasion to get access to some specialized software and configurations which is a special case situation.
Writing Quality Policy
Written communication is a key part of any professional’s day-to-day responsibilities. Throughout your career, your writing will be used to assess your priorities, personality, and capabilities. In today’s world, it is common to have a close working relationship with someone exclusively through email. In short, YOU ARE WHAT YOU WRITE! To succeed in a networked world, you need to create effective, professional and error-free work in a variety of formats.

You won’t receive the grade you want in any McCombs class if your deliverables contain major grammatical or syntactical errors, spelling mistakes, or poor organization. Slang, “text speak,” and other highly informal language is not appropriate in any business context (including emails to your professor and TAs). This is not an English or a Writing course, but you MUST write well to succeed. The more you practice professional writing, the sooner it will become second nature.

It is acceptable and encouraged to ask a peer to proofread your deliverable before handing it in. (Just follow the Academic Dishonesty Guidelines – proofreading doesn’t mean copying!) Peer editing helps both editor and edited improve their writing skills and understanding of the material. You can also bring a draft of your paper to the professor, the TAs, or the Undergraduate Writing Center (http://uwc.utexas.edu) for help.

In-Class Technology Use Policy
Please turn cell phones, pages, iPods, and other devices OFF during class time. When a true need to communicate with someone outside of the class exists (e.g., a medical emergency, etc.), inform me before class. Based on strong feedback from previous students and agreement among all the MIS 373 instructors, the use of laptops is not allowed in class. The rule applies to all McCombs MBA classes, so you are in good company. When students surf the web, answer email, check Facebook, and stray from the topic at hand, they do themselves and distracted peers a disservice. For this reason, texting in class is also a violation of the no laptop policy. Thanks for respecting this simple rule.

Drop Policy
University policies permit you to drop this course with instructor approval by the withdraw/drop deadlines set by UT. After the deadline, students who drop the course receive a grade based on what they have earned in the course at that point.

Blackboard Use & Class Learning
Your use of Blackboard's email should be for course-related messages only; please see UT Austin’s Acceptable Use Policy. Messages such as selling football tickets and posting party invites are not considered course-related unless your instructor has specifically allowed this usage for his/her class. See UT’s Acceptable Use Policy at http://www.utexas.edu/academic/blackboard/answers/email_abuse.html.

Adding questions, comments, and learning links to Blackboard’s Discussion Board are highly valued professional class behaviors. PowerPoint slides will be available on Blackboard in time for you to bring hard copies to class.

Information Privacy
Password-protected class sites, such as Blackboard, are available for all accredited courses taught at The University. Syllabi, handouts, assignments and other resources are types of information that may be available within these sites. Site activities could include exchanging email, engaging in class discussions and chats, and exchanging files. In addition, class email rosters are a component of the sites. Students who do not want their names included in these electronic class rosters must restrict their directory information in the Office of the Registrar, Main Building, Room 1. For information on FERPA-related issues, see http://registrar.utexas.edu/students/records/ferpa/. If you choose anonymity, please email your JDOE number to your instructor so she can post your grades on Blackboard.
Scholastic Dishonesty Policy
I take this issue seriously. Any dishonesty—such as cheating, false representation, plagiarism, etc.—that comes to my attention will result in an F in the course. The University defines academic dishonesty as cheating, plagiarism, unauthorized collaboration, falsifying academic records, and any act designed to avoid participating honestly in the learning process. Scholastic dishonesty also includes, but is not limited to, providing false or misleading information to receive a postponement or an extension on an exam or other assignment, and submission of essentially the same written assignment for two different courses without faculty permission.

The McCombs School of Business has no tolerance for acts of scholastic dishonesty. The responsibilities of both students and faculty with regard to scholastic dishonesty are described in detail in the Policy Statement on Scholastic Dishonesty for the McCombs School of Business:

By teaching this course, I have agreed to observe all of the faculty responsibilities described in that document. By enrolling in this class, you have agreed to observe all of the student responsibilities described in that document. If the application of that Policy Statement to this class and its assignments is unclear in any way, it is your responsibility to ask me for clarification. Policy on Scholastic Dishonesty: Students who violate University rules on scholastic dishonesty are subject to disciplinary penalties, including the possibility of failure in the course and/or dismissal from the University. Since dishonesty harms the individual, all students, and the integrity of the University, policies on scholastic dishonesty will be strictly enforced. You should refer to the Student Judicial Services website at http://deanofstudents.utexas.edu/sjs/ or the General Information Catalog to access the official University policies and procedures on scholastic dishonesty as well as further elaboration on what constitutes scholastic dishonesty.

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University of Texas Honor Code
The core values of The University of Texas at Austin are learning, discovery, freedom, leadership, individual opportunity, and responsibility. Each member of the university is expected to uphold these values through integrity, honesty, trust, fairness, and respect toward peers and community.

Using Email for Official Correspondence to Students
Email is recognized as an official mode of university correspondence; therefore, you are responsible for reading your email for university and course-related information and announcements. You are responsible for keeping the university informed about changes to your email address. You should check your email regularly and frequently – I recommend daily, especially the evenings before class – to stay current with university-related communications, some of which may be time-critical. You can find UT Austin’s policies and instructions for updating your email address at http://www.utexas.edu/its/policies/emailnotify.php.

Documented Disability Statement
The University of Texas at Austin provides, upon request, appropriate academic accommodations for qualified students with disabilities. If you require special accommodations, you must obtain a letter that documents your disability from the Services for Students with Disabilities area of the Division of Diversity and Community Engagement (471-6259 or 471-4641 TTY). Present the letter to me at the beginning of the semester so we can discuss the accommodations you need. No later than five business days before an exam, you should remind me of any testing accommodations you will need so that I can make arrangements. For more information, visit http://www.utexas.edu/diversity/ddce/ssl/.
**Religious Holidays**
By UT Austin Policy, you must notify me of your pending absence at least 14 days before the date of observing a religious holy day. If you must miss a class, an examination, a work assignment, or a project to observe a religious holy day, I will give you an opportunity to complete the missed work within a reasonable time after the absence.

**Behavior Concerns Advice Line (BCAL)**
If you are worried about someone who is acting differently, you may use the Behavior Concerns Advice Line to discuss your concerns about another individual’s behavior. This service is provided through a partnership among the Office of the Dean of Students, the Counseling and Mental Health Center (CMHC), the Employee Assistance Program (EAP), and The UT Police Department (UTPD). Call 512-232-5050 or visit [http://www.utexas.edu/safety/bcal](http://www.utexas.edu/safety/bcal).

**Campus Safety**
Please note the following recommendations regarding emergency evacuation from the Office of Campus Safety and Security, 512-471-5767, [http://www.utexas.edu/safety/](http://www.utexas.edu/safety/)
- Occupants of buildings on The University of Texas at Austin campus are required to evacuate buildings when a fire alarm is activated. Alarm activation or announcement requires exiting and assembling outside.
- Familiarize yourself with all exit doors of each classroom and building you may occupy. Remember that the nearest exit door may not be the one you used when entering the building.
- Students requiring assistance in evacuation should inform their instructor in writing during the first week of class.
- In the event of an evacuation, follow the instruction of faculty or class instructors.
- Do not re-enter a building unless given instructions by the following: Austin Fire Department, The University of Texas at Austin Police Department, or Fire Prevention Services office.
- Behavior Concerns Advice Line (BCAL): 512-232-5050
- Further information regarding emergency evacuation routes and emergency procedures can be found at: [www.utexas.edu/emergency](http://www.utexas.edu/emergency).