Course Objectives

This course’s primary objective is to examine real estate debt (MBS) and equity (REIT) securities and real estate private equity investing. Students will learn about the various debt and equity securities available to investors and the vehicles that offer exposure to private equity investments. Through lectures, readings, cases, and guest speakers, students will learn the benefits and risk of the various forms of investing in real estate securities and real estate private equity funds.

The course begins with a study of real estate debt markets and real estate debt securities, MBS (mortgage backed securities) and CMBS (commercial mortgage backed securities). The primary focus is on the structure and cash flow characteristics of real estate debt instruments. We start by studying the primary residential mortgage market and the mathematics and finance of residential mortgage cash flows and pricing. We then move into the secondary market for mortgage funds with a study of simple pass-through residential mortgage pass-through securities. The problems of prepayment and default and the complications that prepayment and default introduces to the valuation of mortgage backed securities is analyzed. The prepayment problem in simple residential mortgage pass-through securities drove structuring innovation in the early days of the market and the creation of Collateralized Mortgage Obligations (CMOs). Following our study of the prepayment problem we go directly to a study of the creation, structure, and pricing of CMOs, including a discussion of mortgage strip securities (IOs and POs), simple sequential tranching, and specialized CMO tranches including PACs and Zs. Students will analyze and model the tranches of an actual $250 million Fannie Mae CMO (REMIC) as a case assignment. After our study of prepayment structuring in agency MBS, we will study tranching and securitization structures used in non-agency private label MBS. Private label MBS came to be dominated by subprime MBS, and we will
spend considerable time studying the creation of subprime MBS, CDOs, and CDS, and the causes and catastrophes related to the subprime crisis. After working through the residential mortgage instruments we will go directly into our study of Commercial Mortgage Backed Securities (CMBS). CMBS are very similar in spirit and structure to MBS, but significant differences in both prepayment and default characteristics make CMBS an interesting twist on the original MBS model.

The second half of the course is dedicated to the study of real estate equity markets and securities, both public and private. We will study how real estate fits within a diversified investor’s portfolio, and the various alternatives an institutional investor has to invest in commercial real estate. We will spend several meetings discussing Real Estate Investment Trusts (REITs), including their structure, corporate governance, and valuation. We will also analyze alternative ways to invest in private equity in the real estate sector, such as commingled real estate funds and limited partnerships, and we will also study various risk-return trade-offs available throughout the real estate capital stack.

**Materials - books**

Required:


- **Liar’s Poker**, by Michael Lewis, 1989 Penguin Books – *required reading for the quiz is chapters 5, 6, and 7. It’s best to start with the last 6 paragraphs of chapter 4, when the mortgage desk is introduced during the newbie training.*

**Course Requirements and Grading**

Grades will be based on the student’s performance on one quiz (on Liar’s Poker), two tests (debt test and equity test), and cases. The weights on each component of the overall course grade are as follows:

- **Class Participation**: ongoing 5%
- **Liar’s Poker Quiz**: Tues, Feb 5 5%
- **CMO Case DUE**: Tues, Feb 19 20%
- **First half Debt test**: Thurs, March 7 30%
- **Lion’s Industrial Case**: Thurs, April 18 10%
- **Second half Equity test**: Thurs, May 9 30%
Make-up and extra-credit assignments are generally not possible. Your grade will be determined solely by the components listed above. If you fail to turn in the case assignment or the problem set when they are due you will lose points for a late submission. If your excel skills are not sufficient for the MBS cash flow work in the CMO case, please talk to me about getting various degrees of help with the excel modeling. Please don’t miss the quiz or the tests. If you’re falling behind and these dates become difficult, come talk to me.

McCombs Classroom Professionalism Policy

The highest professional standards are expected of all members of the McCombs community. The collective class reputation and the value of the Texas MBA experience hinges on this.

You should treat the Texas MBA classroom with respect.

Faculty are expected to be professional and prepared to deliver value for each and every class session. Students are expected to be professional in all respects.

The Texas MBA classroom experience is enhanced when:

- **Students arrive on time.** On time arrival ensures that classes are able to start and finish at the scheduled time. On time arrival shows respect for both fellow students and faculty and it enhances learning by reducing avoidable distractions.
- **Students are fully prepared for each class.** Much of the learning in the Texas MBA program takes place during classroom discussions. When students are not prepared, they cannot contribute to the overall learning process. This affects not only the individual, but their peers who count on them, as well.
- **Students respect the views and opinions of their colleagues.** Disagreement and debate are encouraged. Intolerance for the views of others is unacceptable.
- **Students do not confuse the classroom for the cafeteria.** The classroom (boardroom) is not the place to eat your breakfast tacos, wraps, sweet potato fries, or otherwise set up for a picnic. Please plan accordingly. Recognizing that back-to-back classes sometimes take place over the lunch hour, energy bars and similar snacks are permitted. Please be respectful of your fellow students and faculty in your choices.
- **Technology is used to enhance the class experience.** When students are surfing the web, responding to e-mail, instant messaging each other, and otherwise not devoting their full attention to the topic at hand they are doing themselves and their peers a major disservice. Those around them face additional distraction. Fellow students cannot benefit from the insights of the students who are not engaged. There are often cases where learning is enhanced by the use of technology in class. Faculty will let you know when it is appropriate.
- **Phones and wireless devices are turned off.** When a need to communicate with someone outside of class exists (e.g., for some medical need, or a phone interview that could not be re-scheduled) please inform the professor prior to class.
Academic Dishonesty

I have no tolerance for acts of academic dishonesty. Such acts damage the reputation of the school and the degree and demean the honest efforts of the majority of students. The minimum penalty for an act of academic dishonesty will be a zero for that assignment or exam.

The responsibilities for both students and faculty with regard to the Honor System are described on the final pages of this syllabus. As the instructor for this course, I agree to observe all the faculty responsibilities described therein. As a Texas MBA student, you agree to observe all of the student responsibilities of the Honor Code. If the application of the Honor System to this class and its assignments is unclear in any way, it is your responsibility to ask me for clarification.

Students with Disabilities

Upon request, the University of Texas at Austin provides appropriate academic accommodations for qualified students with disabilities. Services for Students with Disabilities (SSD) is housed in the Office of the Dean of Students, located on the fourth floor of the Student Services Building. Information on how to register, downloadable forms, including guidelines for documentation, accommodation request letters, and releases of information are available online at http://diversity.utexas.edu/disability/how-to-register-with-ssd/. Please do not hesitate to contact SSD if you qualify for accommodations.

Schedule and Topics

<table>
<thead>
<tr>
<th>MEETING</th>
<th>DAY</th>
<th>DATE</th>
<th>TOPIC</th>
<th>READING</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Tues</td>
<td>Jan 22</td>
<td>Syllabus and course overview</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>Thurs</td>
<td>Jan 24</td>
<td>The Primary Mortgage Market – Players and Products, Mortgage Math (amortization)</td>
<td>Fabozzi C1</td>
</tr>
<tr>
<td>3</td>
<td>Tues</td>
<td>Jan 29</td>
<td>Constructing RMBS, pooling mechanics, basic Ginnie pass-throughs - fixed income (FI) primer concentrating on the calculation and intuition of duration and convexity in basic FI and in MBS</td>
<td>Fabozzi C2</td>
</tr>
<tr>
<td>4</td>
<td>Thurs</td>
<td>Jan 31</td>
<td>Understanding and modeling prepayment and default risk – unscheduled payments</td>
<td>Fabozzi Cs 3 &amp; 4</td>
</tr>
<tr>
<td>5</td>
<td>Tues</td>
<td>Feb 5</td>
<td><strong>Liar’s Poker quiz at beginning of class</strong> Structuring around prepayment risk with IOs, POs, and basic sequential tranche in Agency RMBS.</td>
<td>Fabozzi Cs 5, 6, &amp; 7</td>
</tr>
<tr>
<td>Date</td>
<td>Day</td>
<td>Date</td>
<td>Course Title</td>
<td>Page</td>
</tr>
<tr>
<td>-------</td>
<td>-------</td>
<td>------------</td>
<td>------------------------------------------------------------------------------</td>
<td>------</td>
</tr>
<tr>
<td>6</td>
<td>Thurs</td>
<td>Feb 7</td>
<td>Finish RMBS Agency prepayment structuring with more advanced structuring including PACs and Zs.</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td><em>Assign and discuss CMO structuring case</em></td>
<td>Fabozzi Cs 5, 6, &amp; 7</td>
</tr>
<tr>
<td>7</td>
<td>Tues</td>
<td>Feb 12</td>
<td>Structuring Credit Risk in Private Label MBS – Subprime mortgages, ABS, and CDOs</td>
<td>Fabozzi C8</td>
</tr>
<tr>
<td>8</td>
<td>Thurs</td>
<td>Feb 14</td>
<td>Structuring Mortgage ABS (subprime credits), overview and history of subprime crisis and update on casualties (almost over, but not quite), post-crisis structures: CRT, SFR, and RPL/NPL bonds</td>
<td>Fabozzi C9</td>
</tr>
<tr>
<td>9</td>
<td>Tues</td>
<td>Feb 19</td>
<td><strong>CMO Structuring case DUE</strong></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>CMBS1 – Intro, structure, market history and performance, call protection and calculations</td>
<td></td>
</tr>
<tr>
<td>10</td>
<td>Thurs</td>
<td>Feb 21</td>
<td>CMBS2 – current market, a defeasance trading strategy</td>
<td></td>
</tr>
<tr>
<td>11</td>
<td>Tues</td>
<td>Feb 26</td>
<td><strong>Speaker</strong> – Chris Garza of Wells Fargo will be speaking to the class re: commercial bank direct lending, and differences between on-book loans and securitized loans</td>
<td></td>
</tr>
<tr>
<td>12</td>
<td>Thurs</td>
<td>Feb 28</td>
<td>Valuation and Analysis of MBS and CMBS - Yield Measures, Z-spreads, OAS analysis</td>
<td>Fabozzi Cs 10 &amp; 11</td>
</tr>
<tr>
<td>13</td>
<td>Tues</td>
<td>Mar 5</td>
<td>Review debt material for midterm</td>
<td></td>
</tr>
<tr>
<td>14</td>
<td>Thurs</td>
<td>Mar 7</td>
<td><strong>Midterm – Debt Test</strong></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>(in-class test; bring a blue book)</td>
<td></td>
</tr>
</tbody>
</table>

**MBA GLOBAL TRIP WEEK** *(March 12 & 14)* and **SPRING BREAK** *(March 19 & 22)*

| 15    | Tues  | Mar 26     | Return and review debt test – written re-grade appeals due at end of class after we review test key in class and discuss answers and points. |      |
16 Thurs Mar 28 Real Estate equity product overview –
   • Public, liquid investment in REITs
   • Private Equity products and funds
   • A look at the accuracy of appraisals and
     public and private asset pricing

17 Tues Apr 2 REITs – Industry overview, risk and return
   characteristics; valuing REITs as stock using FFO,
   AFFO, and DDM.

18 Thurs Apr 4 REITs – Valuation and analysis: valuing REITs as
   real estate using NAV and implied cap rates; the
   possibility and mechanics of public-private
   arbitrage

19 Tues Apr 9 Managing an Active Real Estate Portfolio Against
   a Benchmark – managing a REIT portfolio against
   a publicly traded benchmark, and an extension of
   the idea to managing a private real estate portfolio
   against a private NCREIF benchmark

20 Thurs Apr 11 No Class – Texas Real Estate Center Spring
   Conference. As Director of the Center, I host the
   conference all day – I will try and re-schedule or
   otherwise replace this class.

21 Tues Apr 16 Real Estate Capital Stack, including PE deal
   structures and equity sharing rules and waterfalls.

22 Thurs Apr 18 Cap Stack Case: Lions Industrial Trust
   Work case in class with Guest Professor Joshua
   Brown (EVP at First Washington Realty); Eastdil I-
   banker on this 2009 raise that was pulled-together
   during the teeth of the last big bust.

23 Tues Apr 23 Guest speaker on real estate PE investment strategy
   (TBD)

24 Thurs Apr 25 Guest speaker on real estate PE investment strategy
   (TBD)

25 Tues Apr 30 Real Estate in a Mixed Asset Institutional Portfolio:
   The use and effectiveness of real estate as a means
   of diversification and Sharpe ratio enhancement

26 Thurs May 2 Options in real estate, including the valuation of
   raw land as a call option on future development.
27  Tues  May 7  Review equity material for test

27  Thurs  May 9  **Equity Test**
   (in-class; bring a blue book (Jester store))

Notes on Fabozzi MBS textbook reading, by chapter

The Fabozzi mortgage book can get technical. I have reviewed the book page-by-page, and below I have indicated required and optional or not-class-necessary topics covered in each chapter. I also indicate where my class notes will cover numerical examples presented in the book. By Chapter -

1. Read all of it.

2. Can leave out the structural detail in “MBS trading” pp 35-40.

3. Lots of numerical examples and industry terms that I will cover and include in the slides in class. Skim it but don’t have to study it; use the notes and class here.

4. Easy chapter; read all of it.

5. Intro chapter to structuring mechanics; read all of it.

6. Read through the first sentence on page 121; 121-129 is pretty complicated and generally beyond the scope of what I’m trying to accomplish in this class. Likewise the example starting at the bottom of 134 through the end of the chapter is difficult and unnecessary for this class.

7. Read through the first half of page 147, so about the first 6 pages or so. The rest of the chapter covers interest securities such as floaters and inverse floaters and TTIJs, and that’s a hard read that I can cover more easily in class, as time allows.

8. Read through the first half of page 176, ~ 10 pages. Beyond the heading “Private Label Senior Structuring Variations” is not necessary.

9. Read 193-202. The rest is honestly not bad, and discusses mortgage insurance and tranche-wrap products, but not necessary to read as I’ll discuss both those products in class.

10. I like it, good fixed income finance. I’ll do something very similar in class and you will be responsible for the classroom treatment, but not all the details contained in the textbook. Skim it but don’t get bogged down.

11. I like it, good fixed income finance. I’ll do something very similar in class and you will be responsible for the classroom treatment, but not all the details contained in the textbook. Skim it but don’t get bogged down.

12. Long, detailed, example – we will not cover in this class.

13. Long, detailed, example – we will not cover in this class.