

FALL, 2010 SYLLABUS

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OFFICE HOURS: M 5:00-6:00 and by appointment

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TEXTBOOK: Data Analysis and Decision Making with Microsoft Excel

(3rd Edition, revised) by Albright, Winston, and Zappe

BA 386T MISSION STATEMENT

You will learn how to manage uncertainty in business decisions through the use of statistical models. The full meaning of this overarching objective will be manifested as the course unfolds. But in outline, it involves proposing a quantitative model for a business decision, testing the validity of the model with available data, drawing inferences from the model, and summarizing the uncertainty of the inferences. The capstone of the course is a data analysis project in which you will have the opportunity to apply these tools to a real business problem.

As a result, you will become able to recognize when the statistical approach can be useful in making decisions; you will be equipped to perform correct data analyses yourself; you will be able to read and critique the data analyses of others; and you will be prepared to dialogue with a statistician when you need help.

This course and the Four Pillars of the Texas MBA

The Texas MBA program is designed to develop influential business leaders. The MBA Program has identified four fundamental pillars of leadership: knowledge, teamwork, ethics, and worldview. In this course, you will grow your knowledge of proper methods to analyze business data. Through informal study groups and the capstone team project, you will enhance your teamwork skills. You will see how best practices in analyzing data combat unethical uses of data. Finally, although statistics is universal (there is no Chinese statistics, no Mexican statistics – there is just one *statistics*), you will see some examples of non-U.S. data requiring analysis for local purposes.



COURSE POLICIES

1. GRADING:

Five components of your work will be evaluated numerically:

COURSE SCORE (Total)	1000 points maximum
Final Exam	400 points maximum
Midterm Exam	200 points maximum
Project	200 points maximum
Homework	100 points maximum
Participation	100 points maximum

Your grade will be based entirely on your total points. At the end of the course, I will rank-order the COURSE SCORES from highest to lowest. I will then divide the ranked list into letter grade categories, based upon the level of mastery that I evaluate the points to represent. Plus (+) and minus (-) marks will also be assigned. There is no predetermined COURSE SCORE that will guarantee an A. There is no predetermined grade distribution. However, the faculty MBA Programs Committee has recommended for Core TEMBA Courses a GPA of 3.40 ± 0.10 . Historically, this course has been fairly close to the recommended GPA, but I reserve the right to deviate.

- 2. **EXAMS.** The Midterm Exam will be given on Monday, October 18 during the regularly scheduled class period. The Final Exam will be given on Monday, December 13 from 6:00pm 9:00pm in the regular classroom. The Final Exam will be comprehensive, but may give more emphasis to material following the Midterm Exam than to material preceding the Midterm. For both the Midterm and the Final, you may use a simple hand calculator and limited reference material (to be announced). I encourage you to acquire a calculator that includes logarithm and exponential functionality. Use of computers is not permitted during exams. If you are uncertain whether your calculating device qualifies as a "simple hand calculator", please ask me. My intent is to create a level playing field by allowing access to cheap, widely available calculators and disallowing devices with advanced statistical functionality.
- 3. **AMNESTY.** If your percentage score on the Final Exam exceeds your percentage score on the Midterm Exam, I will drop your Midterm Exam score and prorate your Final Exam score to 600 points. Here is an example of how that works: Suppose Jane Smith has Midterm = 120, Final = 300. Jane's corresponding percentages are 120/200 = 60% and 300/400 = 75%. I will drop Jane's Midterm score and assign her 75% of 600 points = 450 for the final. Because of amnesty, Jane's exams total 450 instead of 420. Note: If your Midterm percentage is higher than the Final percentage, there will be no adjustment.



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- 4. **HOMEWORK.** Homework will be graded on effort. That is, you will receive full credit (one point) on every problem or part of a problem for which you make a *bona fide* effort, whether your solution is correct or not. You will receive zero points on every problem that you omit or for which your effort is *pro forma*. Problems with multiple parts may receive one point per part. The formula for the homework portion of your COURSE SCORE is total homework points earned ÷ total number of homework points assigned * 100. You may discuss the homework with each other as much as you wish, but you are required to write up the solutions on your own. Copying or editing the work of another is a violation of the Honor Code. Homework assignments will be posted on BlackBoard. I request that you submit your homework via BlackBoard. Homework solutions will be made available via BlackBoard.
- 5. **PARTICIPATION.** Class participation is an important part of your learning experience. At the beginning of each part of a class, a list of "Gold Star" students will be announced. When called upon, Gold Star students are expected to engage in dialogue related to the subject of the day's lecture. For other than Gold Star discussions, any student may participate by raising his/her hand to be recognized. Your participation mark will be based on the totality of your participation, but especially on your Gold Star participation.
- 6. **RESEARCH PROJECTS.** The research project is the capstone of the course. Your class will be divided into teams. Your team will define a business research project involving statistical analysis of a real and interesting business data set that your team will obtain. Your team will prepare a written report and make a short oral presentation to the class based on the team's statistical analysis. The written report will be due on December 10; the oral presentations will be given on December 6. To provide you with timely feedback and to insure that your projects are feasible, I require each team to submit a one-page written project proposal on or before November 10. Your project proposal must describe specifically your research objective, the data you will obtain, how you will obtain the data, discuss what methods you expect to apply, and state what you expect to show with your analysis. Proposals will be approved, or returned for revision. With permission, team projects may be changed after November 10. Your project/presentation will be graded on how well you employ the methods of statistical analysis taught in this course and on your skill in presenting your analysis orally and in writing. Every member of your team will receive the same score, subject to controls for "free riding."
- 7. **COMPUTERS.** I use a laptop computer extensively in class as a means to display data and analyses and to show how to accomplish statistical tasks in Excel. Prior to each class, I will post on BlackBoard all of the files that will be used in that class. If you have a laptop, you may find it helpful to download these files and bring your laptop to class so that you can replicate class demonstrations. If you do not have a laptop, you may wish to print out these files, bring them to class, and take notes. Having the files in front of you as we discuss them will maximize your learning. The TEMBA program does not require you to have a laptop computer, and you will be able to master statistics just fine without one. However, it is essential that you have access outside of class to a computer of some sort that runs Microsoft Excel. The textbook, my class discussion and notes assume that you do; most homework will require use of Excel. Your textbook comes with a CD-ROM that contains two Excel add-in programs: StatTools and the Palisades Decision Tools Suite. We will use StatTools extensively throughout the course; the Palisades Tools will be used toward the end of the course. *Please do not install these programs from the CD-ROM!* The CD-ROM contains limited student versions of the software. The full professional



versions are available to you for download from a McCombs site (www.mccombs.utexas.edu/services/cbacc/coe/).

8. PROFESSIONAL BEHAVIOR IS EXPECTED.

- Turn off cell phones, pagers, Blackberrys and the like before entering class.
- Avoid arriving late to class.
- Minimize unscheduled personal breaks.
- Mute the volume control on your laptop.
- Respect the questions and opinions of other students as you would have them respect yours.
- Ordinarily, raise your hand to be recognized in order to speak.
- Avoid surfing the internet or dealing with email in class.
- If a compeling business or personal reason requires you to miss a class, let me know before class (if possible) so that alternative arrangements can be made for homework, class participation, etc.
- 9. Unless otherwise announced, you are responsible for material assigned in the text whether or not that material is covered in class.
- 10. Unless otherwise announced, you are responsible for material covered in class and on handouts, emails, or BlackBoard postings whether or not it is in the text.
- 11. It is unfair to allow a student to raise his/her score by submitting extra work unless all students are allowed the same opportunity. Therefore, extra work for extra credit will not be permitted.
- 12. **ACADEMIC DISHONESTY**. All students are expected to observe the Honor Code fully. Your responsibilities regarding the Honor System are described at http://mba.mccombs.utexas.edu/students/academics/honor/index.asp, which is incorporated herein by reference. I urge you to become familiar with this. If the application of the Honor System to this class and its assignments is unclear in any way, it is your responsibility to ask me for clarification.
- 13. **STUDENTS WITH DISABILITIES**. Upon request, the University of Texas at Austin provides appropriate academic accommodations for qualified students with disabilities. Services for Students with Disabilities (SSD) is housed in the Office of the Dean of Students, located on the fourth floor of the Student Services Building. Information on how to register, downloadable forms, including guidelines for documentation, accommodation request letters, and releases of information are available online at http://deanofstudents.utexas.edu/ssd/index.php. Please do not hesitate to contact SSD at (512) 471-6259, VP: (512) 232-2937 or via e-mail if you have any questions.



	TENTATIVE SCHEDULE OF TOPICS			
Date	Topic	Related Textbook Reading (Chapter: Sections)		
Sep 8 (Wed)	1. Introduction			
_	2. Data collection and description	Ch 2; Ch 3: 1-7,9; Ch 11: 1-3; Ch 13: 3.2		
Sep 13	3. Random variables and probability	Chap 5: 1-3,6,7; Chap 6: 1-5		
Sep 13	4. Random samples – sampling distributions	Ch 2: 2; Ch 8 (ex:3.3-3.6)		
Sep 20	5. Random samples – RS model	<classnotes4></classnotes4>		
5cp 20	6. Random samples – confidence intervals	Chap 9: 2, 3, 5, 9		
Sep 27	7. Random samples – hypothesis tests	Chap 10: 2, 3, 4.1, 6		
Sep 27	8. Simple regression	Chap 11: 1, 2, 4, 5		
Oct 4	9. Simple regression	Chap 12: 2, 3, 11		
0011	10. Multiple regression	Chap 11: 5; Chap 12: 2,3,10		
Oct 11	11. Random walks	Chap 13: 4, 5		
300 11	12. Market model	<classnotes7></classnotes7>		
Oct 18	MIDTERM EXAM			
	(in class)			
Oct 25	13. Regression techniques – categorical predictors	Chap 11: 6.1		
	14. Regression techniques – logarithm transforms	<classnotes9>, Chap 11: 6.3</classnotes9>		
Nov 1	15. Logistic regression – categorical responses	<classnotes10></classnotes10>		
Nov 8	16a. Cross-sectional modeling practicum	Chap 11: 5-7; Chap 12: 2-7		
	17a. Model building – time series	Chap 13: 1, 2, 3.3.2, 4-6, 9.3		
Nov 15	16b. Cross-sectional modeling practicum	Chap 11: 5-7; Chap 12: 2-7		
	17b. Model building – time series	Chap 13: 1, 2, 3.3.2, 4-6, 9.3		
Nov 22	18. Decision analysis – decision trees	Chap 7: 1-4, 6		
	19. Decision analysis –simulation	Chap 16		
Dec 6	Oral reports			
Dec 13	FINAL EXAM			
	(in class)			

Each class will consist of two parts, separated by a short break.

SCHEDULE OF HOMEWORK DUE DATES

All homework assignments will be posted on BlackBoard. Please submit homework solutions electronically via the Homework folder in BlackBoard. Homework is due by 6:00 pm on the date indicated in the schedule below.

	Topic	Due Date
Homework #1	Descriptive statistics, Relationships	Mon Sep 13
Homework #2	Random variables, Sampling distributions	Mon Sep 20
Homework #3	Random Samples, Confidence intervals	Mon Sep 27
Homework #4	Hypothesis tests, Simple regression	Mon Oct 4
Homework #5	Simple regression, Multiple regression	Mon Oct 11
Homework #6	Random Walk, Market Model	Mon Oct 18
Homework #7	Categorical predictors, Log transformations	Mon Oct 25
Homework #8	Classification	Mon Nov 8
Homework #9	Cross-sectional model building	Mon Nov 15
Homework #10	Time series model building	Mon Nov 22
Homework #11	Decision trees	Mon Nov 29
Homework #12	Simulation	Mon Dec 6